PROVIDING EMOTIONALLY ENGAGING OPPORTUNITIES FOR ALL.

2019 ANNUAL REPORT



VPA SENIOR STAFF:

EXECUTIVE DIRECTOR

Aaron Perri

CHIEF DEVELOPMENT OFFICER

Annie Smith

EXECUTIVE DIRECTOR OF VENUES

Jeff Jarnecke

DIRECTOR OF FACILITIES & GROUNDS

John Martinez

DIRECTOR OF FINANCE

Ken Glowacki

DIRECTOR OF FINANCE

Marika Anderson

DIRECTOR OF RECREATION

Jonathan Jones

DIRECTOR OF GOLF

Tony Stearns

DIRECTOR OF CHARLES BLACK COMMUNITY CENTER

Cvnthia Taylor

DIRECTOR OF HOWARD PARK

Rose Kaufman

DIRECTOR OF MARTIN LUTHER

KING, JR. COMMUNITY CENTER

Maurice Scott

DIRECTOR OF RUM VILLAGE NATURE CENTER

Garry Harrington

VENUE MANAGER OF MORRIS

PERFORMING ARTS CENTER

Michelle DeBeck

DIRECTOR OF OPERATIONS

CENTURY CENTER

Scott Herczeg

OPERATIONS COORDINATOR

Eva Ennis

BOARD OF PARK COMMISSIONERS:

Mark Neal, President

Consuella Hopkins, Vice President

Aimee Buccellato

Dan Farrell

CIVIC CENTER BOARD OF MANAGERS:

Aaron Perri, President

Michael Neises, Vice President

David Varner, Treasurer

Randy Kelly, Secretary

Linda Doshi

Greg Downes

Charmaine Torma

Dennis Andres, Jr.

Gil Michel

DEPARTMENT OVERVIEW ANNUAL REPORT

Venues Parks & Arts inspires a more livable South Bend for all, connecting us to emotionally engaging experiences and to one another.

Letter from the **Executive Director**

As I look back at the past year, the projects and initiatives that have come to fruition throughout Venues Parks & Arts make me extremely proud. We may have had a banner year with our department, but none of it could have been made possible without the support of our partners and the community which we serve. In everything we do, from park enhancements and programs to concerts and events, our goal is to reach every resident, every year.

The momentum behind our efforts is at an all-time high and I am humbled by the recognition we've received on a national scale. We have impacted our community in a special way through an unprecedented number of park projects and continue to experience remarkable impacts at our venues. Focusing on social equity, neighborhood and economic development, ecological stewardship and health and wellness, our efforts are undeniably making our city a more liveable and loveable place. This next year will indeed be no different.

Reflecting on the end of Mayor Pete Buttigieg's distinguished tenure, I am reminded of what an honor it is to serve my hometown. I look forward to continuing to work alongside an extremely talented group of mission-driven colleagues in Venues Parks & Arts. At times, our individual work may seem menial or mundane, but our collective efforts are changing the community in ways that will be felt for generations. While a new chapter is beginning in our city's history, our focus of "Providing Emotionally Engaging Opportunities for All" will remain true. These are the things that make South Bend a thriving place to be and why I can't wait to continue the work we're doing.



VPA FOUNDATION MEMBERS:

Dru Cash, President Jill Dawson, Secretary Kevin Poe, Treasurer Marvin Curtis Beth Sanford Mikki Dobski Sam Centellas Tim Scott Mark Noeldner Matt Kahn Amy Hill Steve Camilleri David Matthews Mark Carboneau Mike Chapple Chris Chockley Kerie Graham Greg Kil

Powered By/

112 FULL TIME STAFF 338 PART TIME STAFF 2.327 VOLUNTEERS 11 INTERNS

Budget Stewarded:



- **\$10.048.047**
- **\$6,025,963**
- **\$2,583,508**
- **\$890.592**
- \$156,134
- \$269,670
- **\$287,339**
- **\$410,867**
- **\$41.909**

Property Taxes Venues

Charges for Services Other Taxes

Interest Earnings

Donations Misc. Reimbursements

Interfund Transfer In

Miscellaneous Revenue

\$30,854,162 **EXPENDITURES**

- \$6,997,279 **\$6,459,685**
- **\$3,034,640**
- **\$1,621,929**
- \$9,308,715
- \$1,723,159
- **\$743,325**
- **\$965,580**
- Facilities & Grounds
- Venues
- Recreation
- Golf
- Capital Reserves
- Admin
- Zoo / Greenhouse
- Marketing & Events

Cost Recovered/

Achieved 36% cost recovery in 2019 with just 4% remaining to meet goal of 40% by the end of 2020

Recognized/



MORRIS PERFORMING ARTS CENTER

- Pollstar Magazine Top 200 Theatre Venues in the World (#72)
- Pollstar Magazine Theatre #58 of all U.S.
- TripAdvisor Certification of Excellence (5th Year in a Row)



AARON PERRI, JIM BYERS & PRISCILLA PHILLIPS

Received the Key to the City



NAMED TREE CITY USA BY THE ARBOR DAY FOUNDATION FOR 22ND **CONSECUTIVE YEAR**



ELECTED OFFICIAL OF THE YEAR

Mayor Pete Buttigeig honored as Indiana Parks & Recreation Association Elected Official of the Year



SB TRIBUNE READERS' CHOICE **AWARDS**

- Best Local Live Performance Theatre: Morris Performing Arts Center (#1)
- Best Local Golf Course: Erskine Park (#2)
- Best Local Golf Shop: Erskine Park (#3)
- Best Local Wedding Reception Venue: Palais Royale (#3)



EXCELLENCE IN CONSTRUCTION AWARD

For the Charles Black Renovation Project



COVER STORY FEATURE IN SOUTH **BEND LIVING MAGAZINE**

For the Howard Park Project



HONORED AS NATIONAL LANDMARK

South Bend City Cemetery

Fundraised/ 2.6M FUNDRAISED IN 2019

GRANTS AWARDED

- NEA Our Town for River Lights Trail
- Visit South Bend Mishawaka Capital Tourism for Zipline over St. Joseph River
- Disney/NRPA Meet Me at the Park Grant for **Howard Park**
- Community Foundation of St. Joseph County
- ArtsEverywhere for Fridays by the Fountain
- Indiana Historic Preservation Fund for City Cemetery
- Indiana MACOG for Bike Racks Initiative

VPA VOLUNTEERS OF THE YEAR

Vicki McIntire & Larry Clifford

Refreshed:

- Howard Park
- Leeper Park (Phase I)
- High Street Garage
- Ravina Park
- Boland Trail
- Studebaker Fountain Special thank you to the Fountain Committee
- Potawatomi Zoo Front Entrance
- Century Center Wayfinding
- Palais Royale Interior Entrance
- Plaza Park Boat Docks
- Erskine Golf Course Clubhouse
- LaSalle, Kennedy & Boehm Softball & **Baseball Diamonds**
- City Cemetery (Phase II)
- 18 Neighborhood Playgrounds & Restrooms including: Boehm Park, Boland Park, Brownfield Park, Coquillard Park, Fredrickson Park, Fremont Park, Keller Park, Kennedy Park, LaSalle Park, Martin Luther King Jr. Park, Potawatomi Park, Randolph Park, River Manor Park, Rum Village, St. Clair Park, Veteran's Memorial Park & Walker Field



Strengthening the community through increased inclusion by consciously serving all populations throughout our accessible venues, equitable parks & free programming.



700 Free Rounds of Golf

Given through the Kids Play Free Initiative at Studebaker Golf Course in partnership with The First Tee of Michiana

500+ Youth Awarded Scholarships

10,000+ SpectatorsAttended Grand
Opening of Howard
Park

30,400+ Free,Healthy Meals
Served to Seniors
and Children

5,788 Seniors Attended 55+ Fitness Classes

5through St. Joseph Regional Medical Center

13 Free Fridays by The Fountain Events

Morris Performing Arts Center Summer Concert Series in the Jon R. Hunt Plaza

9 Youth Mentored Through Mentored Mowing Program Teens maintained 600 vacant lots where

leens maintained 600 vacant lots where they gained business experience, financial compensation positive attitudes and work ethics

Launched Skate-it-Forward Initiative at Howard Park

Providing more accessibility to every resident to ice skate at Howard Park

\$15,000+ Raised From Directors' Youth Scholarship Golf Outing

Providing kids the opportunity to attend special events and programs

60,000+ Participants at Best. Week. Ever. Events

Boomer Spent **100 Hours** in Neighborhoods Across the City

New ADA Accessible

Playgrounds & Restrooms in 18 Neighborhood Parks

Launched Brand New VPA Website

85,000+ users and nearly 300,000 page views in 2019

Installed New Accessibility Features at Morris & Century Center

NEW! SPARK Magazine translated to Spanish Edition

NEW PARTNERSHIPS

Including Forever Learning & Code School

Empowering residents & employees to contribute, take pride in & feel safe in our city.







4th Annual Pools, Splashpads & Popsicles

Launched **Boomin**' Parks Tour

Over 80 **Sessions in the Charles Black Music Studio**

90+ Visitors to the Bike Shop at the Charles Black Center

Completed ADA Accessible Playgrounds & Restrooms at **18** Neighborhood Parks

New Leadership Academy for Students at Martin Luther King Jr. Center

Beautification Efforts with Community Partners:

Planted 750 Native Indiana Species Trees in the West Side Urban Tree **Nurseries**

• 5,461 Properties Mowed Through

Our Central Mowing Program
Partnered with the Department of Code
Enforcement and Department of

• 10th Annual Back The Bend Included Leeper Park, Coquillard Park& Kelly Park Partnered with Notre Dame, St. Mary's and Holy Cross students

• Reimagining of the O'Brien Fitness **Center Landscaping**



"AT TIMES IT CAN SEEM LIKE THERE IS LITTLE TO AGREE ON IN THIS WORLD & FOR SOME, HOPE SEEMS BLEAK OR THE FUTURE SEEMS UNCERTAIN. FOR THESE REASONS, IT'S CRITICAL WE'RE INVESTING IN SHARED PUBLIC SPACES DESIGNED TO ATTRACT PEOPLE TO ONE ANOTHER FOR RESPITE, RECREATION & TOGETHERNESS."

Aaron Perri, Executive Director of Venues Parks & Arts

Estimated 30,000+ Visitors at Howard Park

Through ice skate admissions, park play & event space rentals in one month of operation

\$369,029 Invested Through Volunteer & Intern Hours

91 Events at Morris Performing Arts Center

97,595 guests attended those shows

526 Events at Century Center

More than 165,000 guests attended those events and resulted in more than \$11M economic impact in 2019

7,899 East Race Rafters

Estimated 50% come from outside city limits

15,021 Room Nights **Contributed** to Hotel Market

\$21.4M in
Economic Impact
Contributed by
Palais Royale, Morris
Performing Arts
Center & Century
Center

MPAC Sold Out Shows include: John Mellencamp, Jim Gaffigan, Jeff Dunham & Crowder w/ We Are Messengers

Century Center hosted Ramencon 2019, International Association of Water Rescue Professionals & 2019 Indiana State AA Convention

8 Softball Tournaments at Byers Softball Complex



Cultivating experiences to connect people deeper to the fabric of the community & using our resources to generate an economic impact.

Holding ourselves
accountable for
ecological progress
by implementing
sustainable business
practices, engaging
in public ecological
education & protecting
our environment.



21,000 kW Hours Generated

Through roof, lighting, HVAC & solar solutions at Century Center

4,500 Pounds of Food Donated by the Century Center to Cultivate Food Rescue

10% **Returned to Native Prairie Land**at Howard Park

Pursuing Gold LEED V4 Certification

Hosted National
Association for
Interpretation
Great Lakes Region
at Rum Village

26% Tree Canopy

- 280 NEW TREES PLANTED THROUGHOUT THE CITY
- 3,121 TREES RECEIVED
 PREVENTIVE MAINTENANCE AND
 HEALTHCARE PRACTICES
- 64 TREES PLANTED IN PULASKI PARK AS PART OF RENOVATION



Notable Volunteer **Projects in 2019:**

Nearly 3,000 Volunteer Hours

Beautify Parks & Improve Sustainability Footprint

Partnership with local high school students from programs like: Prairie Camp, Girl Scouts, Boy Scouts, and various sports teams

Maintain Community Center Cleanliness Standards

Partnership with South Bend Community School Corporation's INTERN Program for the 7th year

 Supplying Support & Manpower to Events Including Best.
 Week. Ever. & Directors' Youth Scholarship Golf Outing

Partnered with Lippert Components

 Maintain Landscape at Leeper Park Tennis Center

Partnered with Press Ganey for the fifth year of their Day of Service

 Removed Invasive Species & Planted Over 20 Indiana Native Species Trees

Partnered with IU South Bend for the third year in a row

"PARKS PLAY A CRITICAL ROLE IN ENSURING THAT OUR COMMUNITIES SUCCESSFULLY ADAPT AND THRIVE IN LIGHT OF A RAPIDLY CHANGING PLANET."

National Recreation and Park Association, Park and Recreation Sustainability Practices

MELLNESS/



Promoting excellent health & wellness through increasing physical activity opportunities & providing access to parks in our city.





18,500+ Ice Skaters at Howard
Park

3rd Year of In The River East Race Challenge

More than 400 participants from various departments in the city

262,000+ Participated in Various

in Various Recreational Activities:

- GYM VISITS
- FITNESS CLASSES
- CLINICS & TOURNAMENTS
- YOUTH CLASSES & CAMPS
- NATURE PROGRAMS
- BOOMER
- EAST RACE RAFTING
- SOFTBALL
- SKATEBOARDING

40,000+ Rounds of Golf

Played at Erskine Golf Course, Studebaker Golf Course & Elbel Golf Course Combined

13,142 Visitors to Potawatomi Pool & Kennedy Water Playground

Born Learning Trails
Completed at Lasalle
Park, Creating
a New Way to Engage
Families

In Partnership with United Way of St. Joseph County

New EquipmentUpgrades at O'Brien
Fitness Center

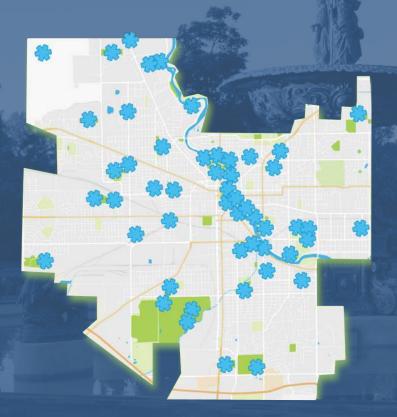
First Annual Workout 4 Water On the
Colfax Bridge

In Partnership with Les Mills & UNICEF

"ACROSS ALL AGE GROUPS, GREATER
ACCESS TO PARKS IS ASSOCIATED WITH
LOWER BODY MASS INDEX AND REDUCED
RISK OF OBESITY."

The Trust for Public Land. ParkServe 2018

LOOKIN FORVARD



Spanning 39 parks, 900+ acres & 20 miles of trails, My South Bend Parks & Trails is a combination of park, trail & riverfront upgrades that will fundamentally change the landscape of South Bend's shared green spaces. The projects were identified through various community and city planning initiatives.

MSBPT IN 2020

- Pulaski Park Will Reopen To A Brand New Playground, Exterior Restroom, Trail, Water Feature & More
- Riverwalk Between Sample Street And Howard Park Will Be Revamped And Ready For Enjoyment By Late Summer
- Second Phase Of Leeper Park Renovations By Early Spring
- City Cemetery Will Receive Additional \$30,000 Of Headstone Repairs And Resetting
- Governor Kernan Trailway Will Be Receiving New Accessible, Lighted Walking Trail
- Pinhook Park Pavilion
 Renovations & Park Upgrades
- Seitz Park Phase I
- Continued Neighborhood Park Upgrades Including: Muessel
 Grove Restroom Upgrades
- Studebaker Golf Course Renovations





"OUR CITY'S GENIUS IS TAKING TAKING WHAT WE'VE ALREADY GOT, SEEING A NEW VALUE IN IT, AND REFASHIONING IT FOR MODERN TIMES."

Pete Buttigieg, Former Mayor of South Bend

The Century
Center Will Embark
Upon \$2M in
Renovations,
Turning the
Bendix Theater
Into an Innovative
E-Sports Arena

Morris Performing Arts Center Will Host a 3-Week Run of the Lion King - the Longest Running Show to Date

Art Installations at Howard Park

In Partnership with local South Bend artists

Budgeted to Plant **200 Trees** Throughout the City

Deployment of the **Youth Employment Program**

4th Annual Best. Week, Ever.

May 31 - June 6 in neighborhoods across South Bend celebrating Creativity, Culture & Progress



Special Thank You To Our Partners









Special Thank You To Our Donors

Regional Cities Initiative Pokagon Band of Potawatomi Leighton Foundation Visit South Bend Mishawaka

Community Foundation of St. Joseph County, Inc.

The Rask Family

Centier Bank

1st Source Bank

Disney Corporation

National Recreation & Park Association

Bob & Tess Cassady

The Phair Family

United Federal Credit Union

Kruggel Lawton CPAs

Matt Kahn & Family

Mark & Kathleen Neal

Sieradzki Family & Century Builders

University of Notre Dame

Thomas & Anita Veldman

Matthew & Sharon Edmonds

Mark Veldman

Drucker Institute

Mike & Connie Joines



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